

# **Financial Report on Correctional Managed Health Care**



## **Quarterly Report FY2020 Third Quarter**

**September 2019 – May 2020**

**TEXAS DEPARTMENT OF CRIMINAL JUSTICE**  
**Financial Report on Offender Health Care, pursuant to Agency Rider 43**  
**Third Quarter, FY2020**

<b><u>Method of Finance</u></b>	<b><u>TTUHSC</u></b>	<b><u>UTMB</u></b>	<b><u>Total</u></b>
<b>C.1.8. Unit &amp; Psychiatric Care</b>			
TDCJ Appropriation	\$ 46,832,340	\$ 191,009,610	\$ 237,841,950
State Reimbursement Benefits	\$ 8,293,630	\$ 44,573,355	\$ 52,866,985
Other Misc Revenue	\$ 1,437	\$ 138,228	\$ 139,665
<b>C.1.8. Total Method of Finance</b>	<b>\$ 55,127,407</b>	<b>\$ 235,721,194</b>	<b>\$ 290,848,601</b>
<b>C.1.9. Hospital &amp; Clinical Care</b>			
TDCJ Appropriation	\$ 31,604,350	\$ 156,560,180	\$ 188,164,530
State Reimbursement Benefits	\$ 1,619,447	\$ -	\$ 1,619,447
Other Misc Revenue	\$ -	\$ -	\$ -
<b>C.1.9. Total Method of Finance</b>	<b>\$ 33,223,797</b>	<b>\$ 156,560,180</b>	<b>\$ 189,783,977</b>
<b>C.1.10. Managed Health Care - Pharmacy</b>			
TDCJ Appropriation	\$ 10,456,784	\$ 43,774,442	\$ 54,231,226
State Reimbursement Benefits	\$ 67,414	\$ 1,924,583	\$ 1,991,996
Other Misc Revenue	\$ -	\$ -	\$ -
<b>C.1.10. Total Method of Finance</b>	<b>\$ 10,524,198</b>	<b>\$ 45,699,025</b>	<b>\$ 56,223,222</b>
<b>TOTAL METHOD OF FINANCE</b>	<b>\$ 98,875,402</b>	<b>\$ 437,980,398</b>	<b>\$ 536,855,800</b>

<b><u>Method of Finance Summary</u></b>	<b><u>TTUHSC</u></b>	<b><u>UTMB</u></b>	<b><u>Total</u></b>
TDCJ Appropriation	\$ 88,893,474	\$ 391,344,232	\$ 480,237,706
State Reimbursement Benefits	\$ 9,980,491	\$ 46,497,938	\$ 56,478,429
Other Misc Revenue	\$ 1,437	\$ 138,228	\$ 139,665
<b>TOTAL METHOD OF FINANCE</b>	<b>\$ 98,875,402</b>	<b>\$ 437,980,398</b>	<b>\$ 536,855,800</b>

<b><u>Expenditures</u></b>	<b><u>TTUHSC</u></b>	<b><u>UTMB</u></b>	<b><u>Total</u></b>
C.1.8. Unit & Psychiatric Care	\$ 57,327,954	\$ 248,938,259	\$ 306,266,213
C.1.9. Hospital & Clinical Care	\$ 31,244,230	\$ 182,628,883	\$ 213,873,113
C.1.10. Managed Health Care - Pharmacy	\$ 8,531,278	\$ 49,788,080	\$ 58,319,358
<b>TOTAL EXPENDITURES</b>	<b>\$ 97,103,462</b>	<b>\$ 481,355,222</b>	<b>\$ 578,458,684</b>

<b>DIFFERENCE</b>	<b>\$ 1,771,940</b>	<b>\$ (43,374,824)</b>	<b>\$ (41,602,884)</b>
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**TEXAS DEPARTMENT OF CRIMINAL JUSTICE**  
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**Third Quarter, FY2020**

<b>C.1.8. UNIT &amp; PSYCHIATRIC CARE</b>			
	<u>TTUHSC</u>	<u>UTMB</u>	<u>Total</u>
<b>Method of Finance:</b>			
TDCJ Appropriation	\$ 46,832,340	\$ 191,009,610	\$ 237,841,950
State Reimbursement Benefits	\$ 8,293,630	\$ 44,573,355	\$ 52,866,985
Other Misc Revenue	\$ 1,437	\$ 138,228	\$ 139,665
<b>TOTAL METHOD OF FINANCE</b>	<b>\$ 55,127,407</b>	<b>\$ 235,721,194</b>	<b>\$ 290,848,601</b>
<b>Expenditures:</b>			
<b>Unit Care</b>			
Salaries	\$ 21,279,000	\$ 145,202,718	\$ 166,481,718
Benefits	\$ 6,777,586	\$ 43,712,461	\$ 50,490,047
Other Operating Expenses	\$ 2,145,056	\$ 18,862,015	\$ 21,007,071
Professional Services	\$ 2,175,673	\$ -	\$ 2,175,673
Contracted Units/Services	\$ 9,151,709	\$ -	\$ 9,151,709
Travel	\$ 193,393	\$ 853,568	\$ 1,046,961
Capitalized Equipment	\$ 205,844	\$ 1,046,759	\$ 1,252,604
<b>Subtotal, Unit Care</b>	<b>\$ 41,928,262</b>	<b>\$ 209,677,520</b>	<b>\$ 251,605,782</b>
<b>Psychiatric Care</b>			
Salaries	\$ 9,913,048	\$ 26,898,027	\$ 36,811,075
Benefits	\$ 2,740,402	\$ 6,568,506	\$ 9,308,908
Other Operating Expenses	\$ 173,179	\$ 242,551	\$ 415,730
Professional Services	\$ 1,220,575	\$ -	\$ 1,220,575
Contracted Units/Services	\$ -	\$ -	\$ -
Travel	\$ 64,599	\$ 85,734	\$ 150,333
<b>Subtotal, Psychiatric Care</b>	<b>\$ 14,111,803</b>	<b>\$ 33,794,818</b>	<b>\$ 47,906,621</b>
<b>Indirect Expenditures (Shared Services)</b>	<b>\$ 1,287,889</b>	<b>\$ 5,465,921</b>	<b>\$ 6,753,810</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 57,327,954</b>	<b>\$ 248,938,259</b>	<b>\$ 306,266,213</b>
<b>DIFFERENCE</b>	<b>\$ (2,200,547)</b>	<b>\$ (13,217,065)</b>	<b>\$ (15,417,612)</b>

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<b>C.1.9. HOSPITAL &amp; CLINICAL CARE</b>			
	<u>TTUHSC</u>	<u>UTMB</u>	<u>Total</u>
<b>Method of Finance</b>			
TDCJ Appropriation	\$ 31,604,350	\$ 156,560,180	\$ 188,164,530
State Reimbursement Benefits	\$ 1,619,447	\$ -	\$ 1,619,447
Other Misc Revenue	\$ -	\$ -	\$ -
<b>TOTAL METHOD OF FINANCE</b>	<b>\$ 33,223,797</b>	<b>\$ 156,560,180</b>	<b>\$ 189,783,977</b>
<b>Expenditures:</b>			
<b>Hospital and Clinical Care</b>			
University Professional Services	\$ 1,310,217	\$ 15,650,826	\$ 16,961,043
Community Provider Services	\$ 12,534,951	\$ 43,596,648	\$ 56,131,600
TTUHSC Western Regional Medical Facility & UTMB Hospital Galveston Hospital Services	\$ 10,906,450	\$ 102,173,928	\$ 113,080,378
Estimated IBNR	\$ 5,623,492	\$ 16,319,603	\$ 21,943,095
<b>Subtotal, Hospital &amp; Clinical Care</b>	<b>\$ 30,375,110</b>	<b>\$ 177,741,005</b>	<b>\$ 208,116,116</b>
<b>Indirect Expenditures (Shared Services)</b>	<b>\$ 869,119</b>	<b>\$ 4,887,878</b>	<b>\$ 5,756,997</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 31,244,230</b>	<b>\$ 182,628,883</b>	<b>\$ 213,873,113</b>
<b>DIFFERENCE</b>	<b>\$ 1,979,567</b>	<b>\$ (26,068,703)</b>	<b>\$ (24,089,136)</b>

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<b>C.1.10. MANAGED HEALTH CARE - PHARMACY</b>			
	<u>TTUHSC</u>	<u>UTMB</u>	<u>Total</u>
<b>Method of Finance</b>			
TDCJ Appropriation	\$ 10,456,784	\$ 43,774,442	\$ 54,231,226
State Reimbursement Benefits	\$ 67,414	\$ 1,924,583	\$ 1,991,996
Other Misc Revenue	\$ -	\$ -	\$ -
<b>TOTAL METHOD OF FINANCE</b>	<b>\$ 10,524,198</b>	<b>\$ 45,699,025</b>	<b>\$ 56,223,222</b>
<b>Expenditures:</b>			
<b>Managed Health Care - Pharmacy</b>			
Salaries	\$ 1,673,857	\$ 6,654,676	\$ 8,328,533
Benefits	\$ 75,350	\$ 2,150,439	\$ 2,225,789
Other Operating Expenses	\$ 206,799	\$ 1,249,072	\$ 1,455,871
Pharmaceutical Purchases	\$ 6,279,771	\$ 38,435,398	\$ 44,715,169
Travel	\$ 7,939	\$ 17,478	\$ 25,417
Capitalized Equipment	\$ -	\$ -	\$ -
<b>Subtotal, Managed Health Care - Pharmacy Expenditures</b>	<b>\$ 8,243,716</b>	<b>\$ 48,507,062</b>	<b>\$ 56,750,778</b>
<b>Indirect Expenditures (Shared Services)</b>	<b>\$ 287,562</b>	<b>\$ 1,281,018</b>	<b>\$ 1,568,580</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 8,531,278</b>	<b>\$ 49,788,080</b>	<b>\$ 58,319,358</b>
<b>DIFFERENCE</b>	<b>\$ 1,992,920</b>	<b>\$ (4,089,056)</b>	<b>\$ (2,096,136)</b>

**TEXAS DEPARTMENT OF CRIMINAL JUSTICE**  
**Financial Report on Offender Health Care, pursuant to Agency Rider 43**  
**Third Quarter, FY2020**

**Key Population Indicators**

	Sep	Oct	Nov	1st Quarter	December	January	February	2nd Quarter	March	April	May	3rd Quarter	FY2020
<b>Average Service Population</b>	<b>144,457</b>	<b>144,649</b>	<b>144,636</b>	<b>144,581</b>	<b>144,251</b>	<b>143,570</b>	<b>143,066</b>	<b>143,629</b>	<b>142,920</b>	<b>140,285</b>	<b>134,671</b>	<b>139,292</b>	<b>142,500</b>
<b>Population Age 55 and Over</b>	<b>19,826</b>	<b>19,957</b>	<b>20,057</b>	<b>19,947</b>	<b>20,164</b>	<b>20,110</b>	<b>20,145</b>	<b>20,139</b>	<b>20,205</b>	<b>19,838</b>	<b>19,525</b>	<b>19,856</b>	<b>19,981</b>
<i>Percent of Total Population</i>	<i>13.7%</i>	<i>13.8%</i>	<i>13.9%</i>	<i>13.8%</i>	<i>14.0%</i>	<i>14.0%</i>	<i>14.1%</i>	<i>14.0%</i>	<i>14.1%</i>	<i>14.1%</i>	<i>14.5%</i>	<i>14.3%</i>	<i>14.0%</i>
<b>Key Treatment Populations, Month End</b>													
Patients receiving HIV Treatment	1,918	1,929	1,915	1,921	1,904	1,913	1,928	1,915	1,907	1,862	1,816	1,862	1,899
Patients receiving Hep C Treatment	394	451	443	429	429	410	376	405	422	462	413	432	422
Patients Receiving Dialysis Treatment	260	258	255	258	253	252	258	254	261	263		262	258
Age 55 and Over	127	133	130	130	128	123	126	126	126	131		129	128
Under 55	133	125	125	128	125	129	132	129	135	132		134	130
<b>Medical Inpatient Average Daily Census</b>													
UTMB-Hospital Galveston	100	106	107	104	103	111	112	108	106	95	90	97	103
UTMB Community Hospitals	65	61	58	61	56	69	73	66	54	50	75	60	62
TTUHSC Community Hospitals	13	12	11	12	13	15	14	14	10	14	21	15	14
<b>Medical Inpatient Average Daily Census</b>	<b>178</b>	<b>180</b>	<b>175</b>	<b>177</b>	<b>171</b>	<b>195</b>	<b>199</b>	<b>189</b>	<b>170</b>	<b>159</b>	<b>185</b>	<b>171</b>	<b>179</b>
<b>Medical Inpatient Discharges</b>													
UTMB-Hospital Galveston	312	368	341	1,021	285	314	305	904	386	302	240	928	2,853
UTMB Community Hospitals	336	350	315	1,001	305	356	355	1,016	298	303	357	958	2,975
TTUHSC Community Hospitals	78	82	141	301				-				-	301
<b>Medical Inpatient Discharges</b>	<b>726</b>	<b>800</b>	<b>797</b>	<b>2,323</b>	<b>590</b>	<b>670</b>	<b>660</b>	<b>1,920</b>	<b>684</b>	<b>605</b>	<b>597</b>	<b>1,886</b>	<b>6,129</b>
<b>Average Length of Stay (in days)</b>													
UTMB - Hospital Galveston	8.33	7.73	7.83	7.96	9.47	8.90	8.49	8.95	6.57	7.65	10.55	8.26	8.39
UTMB Community Hospitals	5.83	5.42	5.47	5.57	5.70	6.00	5.94	5.88	5.57	4.96	6.48	5.67	5.71
TTUHSC Community Hospitals	5.26	4.83	9.40	6.50				-				-	6.50
<b>Infirmary and Sheltered Housing Census, Month End</b>													
UTMB Infirmary	496	489	495	493	495	489	485	490	491	510	509	503	495
UTMB Sheltered Housing	160	161	159	160	154	150	162	155	162	185	248	198	171
TTUHSC Infirmary	127	115	128	123	127	124	120	124	109	114	109	111	119
<b>Infirmary and Sheltered Housing Census, Month En</b>	<b>783</b>	<b>765</b>	<b>782</b>	<b>777</b>	<b>776</b>	<b>763</b>	<b>767</b>	<b>769</b>	<b>762</b>	<b>809</b>	<b>866</b>	<b>812</b>	<b>786</b>
<i>Percent of Capacity Filled</i>	<i>95.4%</i>	<i>93.2%</i>	<i>95.2%</i>	<i>94.6%</i>	<i>94.5%</i>	<i>92.9%</i>	<i>93.4%</i>	<i>93.6%</i>	<i>92.8%</i>	<i>84.4%</i>	<i>87.5%</i>	<i>88.2%</i>	<i>94.6%</i>
<b>Medical Outpatient Visits</b>													
UTMB Specialty Clinics and ER Visits	7,784	9,235	7,445	8,155	7,607	8,706	8,307	8,207	7,734	3,659		5,697	7,560
TTUHSC Community Outpatient and ER Visits	1,071	1,126	836	1,011	1,037	1,761	1,570	1,456				-	1,234
<b>Medical Outpatient Visits</b>	<b>8,855</b>	<b>10,361</b>	<b>8,281</b>	<b>9,166</b>	<b>8,644</b>	<b>10,467</b>	<b>9,877</b>	<b>9,662</b>	<b>7,734</b>	<b>3,659</b>	<b>0</b>	<b>5,697</b>	<b>8,794</b>
<b>Mental Health Inpatient Average Census</b>													
UTMB Psychiatric Inpatient	1,003	1,009	1,011	1,008	1,004	997	999	1,000	986	983	941	970	993
TTUHSC Psychiatric Inpatient	754	718	683	718	699	703	711	704	734	753	698	728	717
<b>Mental Health Inpatient Average Census</b>	<b>1,757</b>	<b>1,727</b>	<b>1,694</b>	<b>1,726</b>	<b>1,703</b>	<b>1,700</b>	<b>1,710</b>	<b>1,704</b>	<b>1,720</b>	<b>1,736</b>	<b>1,639</b>	<b>1,698</b>	<b>1,710</b>
<b>Mental Health Outpatient Caseload, Month End</b>													
UTMB Psychiatric Outpatient	21,153	21,098	20,766	21,006	20,836	20,942	20,839	20,872	20,653	19,988	19,293	19,978	20,619
TTUHSC Psychiatric Outpatient	6,063	6,151	6,290	6,168	6,353	6,255	6,190	6,266	6,271	6,149	5,999	6,140	6,191
<b>Mental Health Outpatient Caseload, Month End</b>	<b>27,216</b>	<b>27,249</b>	<b>27,056</b>	<b>27,174</b>	<b>27,189</b>	<b>27,197</b>	<b>27,029</b>	<b>27,138</b>	<b>26,924</b>	<b>26,137</b>	<b>25,292</b>	<b>26,118</b>	<b>26,810</b>

*Note: Due to a change in data collection process, TTUHSC Medical Inpatient Discharges and Average Length of Stay are currently unavailable for 2nd and 3rd Quarter months.*

**TEXAS DEPARTMENT OF CRIMINAL JUSTICE**  
**Financial Report on Offender Health Care, pursuant to Agency Rider 43**  
**Third Quarter, FY2020**

**Key Budget Drivers (Cost)**

	Sep	Oct	Nov	1st Quarter	December	January	February	2nd Quarter	March	April	May	3rd Quarter	FY2020
<b>Selected Drug Costs</b>													
HIV Medications	\$ 1,511,765	\$ 1,451,346	\$ 1,287,197	\$ 4,250,308	\$ 1,571,816	\$ 1,359,069	\$ 1,245,047	\$ 4,175,932	\$ 2,591,912	\$ 1,308,679		\$ 3,900,591	\$ 12,326,831
Hepatitis C Medications	\$ 1,561,893	\$ 1,755,421	\$ 1,621,781	\$ 4,939,096	\$ 1,502,600	\$ 1,355,573	\$ 1,422,713	\$ 4,280,886	\$ 1,502,600	\$ 1,683,682		\$ 3,186,283	\$ 12,406,265
Psychiatric Medications	\$ 226,036	\$ 253,531	\$ 216,814	\$ 696,381	\$ 229,557	\$ 267,217	\$ 284,135	\$ 780,910	\$ 424,846	\$ 204,417		\$ 629,263	\$ 2,106,554
All Other Drug Costs	\$ 1,669,159	\$ 1,835,857	\$ 1,648,327	\$ 5,153,343	\$ 1,634,265	\$ 2,182,263	\$ 1,138,437	\$ 4,954,964	\$ 2,917,116	\$ 1,592,281		\$ 4,509,397	\$ 14,617,704
<b>Dialysis</b>													
Age 55 and Over	\$ 299,265	\$ 339,594	\$ 336,648	\$ 975,507	\$ 326,794	\$ 325,443	\$ 319,349	\$ 971,586	\$ 326,359	\$ 335,788		\$ 662,147	\$ 2,609,240
UTMB	\$ 252,058	\$ 295,787	\$ 291,119	\$ 838,964	\$ 287,446	\$ 286,224	\$ 279,857	\$ 853,527	\$ 289,291	\$ 298,588		\$ 587,879	\$ 2,280,370
TTUHSC	\$ 47,207	\$ 43,807	\$ 45,529	\$ 136,543	\$ 39,348	\$ 39,219	\$ 39,492	\$ 118,059	\$ 37,068	\$ 37,200		\$ 74,268	\$ 328,870
Under 55	\$ 335,840	\$ 353,082	\$ 344,214	\$ 1,033,136	\$ 334,674	\$ 343,252	\$ 332,061	\$ 1,009,987	\$ 349,655	\$ 336,323	\$ -	\$ 685,978	\$ 2,729,101
UTMB	\$ 305,493	\$ 322,753	\$ 312,692	\$ 940,938	\$ 305,159	\$ 307,302	\$ 295,854	\$ 908,315	\$ 312,587	\$ 311,523		\$ 624,110	\$ 2,473,363
TTUHSC	\$ 30,347	\$ 30,329	\$ 31,522	\$ 92,198	\$ 29,515	\$ 35,950	\$ 36,207	\$ 101,672	\$ 37,068	\$ 24,800		\$ 61,868	\$ 255,738
<b>Total Dialysis</b>	<b>\$ 635,105</b>	<b>\$ 692,676</b>	<b>\$ 680,862</b>	<b>\$ 2,008,643</b>	<b>\$ 661,468</b>	<b>\$ 668,695</b>	<b>\$ 651,410</b>	<b>\$ 1,981,573</b>	<b>\$ 676,014</b>	<b>\$ 672,111</b>	<b>\$ -</b>	<b>\$ 1,348,125</b>	<b>\$ 5,338,341</b>
<b>Offsite Hospital Services</b>													
Age 55 and Over	\$ 9,317,455	\$ 11,006,406	\$ 8,573,271	\$ 28,897,131	\$ 9,819,721	\$ 9,789,841	\$ 10,240,948	\$ 29,850,510	\$ 9,144,616	\$ -	\$ -	\$ 9,144,616	\$ 67,892,257
UTMB	\$ 8,712,614	\$ 10,319,255	\$ 7,988,895	\$ 27,020,764	\$ 9,306,915	\$ 9,384,458	\$ 9,248,884	\$ 27,940,257	\$ 8,481,400	\$ -	\$ -	\$ 8,481,400	\$ 63,442,421
TTUHSC	\$ 604,841	\$ 687,150	\$ 584,376	\$ 1,876,367	\$ 512,806	\$ 405,384	\$ 992,063	\$ 1,910,253	\$ 663,216	\$ -	\$ -	\$ 663,216	\$ 4,449,836
Under 55	\$ 10,233,171	\$ 12,411,951	\$ 10,383,521	\$ 33,028,643	\$ 10,083,208	\$ 9,731,687	\$ 9,633,747	\$ 29,448,642	\$ 10,261,166	\$ -	\$ -	\$ 10,261,166	\$ 72,738,451
UTMB	\$ 9,362,511	\$ 11,033,607	\$ 9,462,148	\$ 29,858,266	\$ 9,374,923	\$ 9,541,373	\$ 9,207,891	\$ 28,124,187	\$ 9,319,122	\$ -	\$ -	\$ 9,319,122	\$ 67,301,576
TTUHSC	\$ 870,660	\$ 1,378,344	\$ 921,373	\$ 3,170,377	\$ 708,285	\$ 190,314	\$ 425,856	\$ 1,324,455	\$ 942,044	\$ -	\$ -	\$ 942,044	\$ 5,436,875
<b>Total Offsite Hospital Services</b>	<b>\$ 19,550,625</b>	<b>\$ 23,418,357</b>	<b>\$ 18,956,792</b>	<b>\$ 61,925,774</b>	<b>\$ 19,902,929</b>	<b>\$ 19,521,529</b>	<b>\$ 19,874,695</b>	<b>\$ 59,299,153</b>	<b>\$ 19,405,781</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,405,781</b>	<b>\$140,630,708</b>
<b>C.1.8. Salaries/Agency Nursing/Overtime</b>													
<b>UTMB</b>													
Salaries	\$ 15,825,342	\$ 16,098,570	\$ 16,082,459	\$ 48,006,372	\$ 16,474,436	\$ 16,163,094	\$ 15,432,460	\$ 48,069,991	\$ 16,307,386	\$ 15,734,566	\$ 16,340,761	\$ 48,382,713	\$144,459,076
Agency Nursing	\$ 1,766,197	\$ 2,002,247	\$ 1,891,302	\$ 5,659,746	\$ 2,060,338	\$ 2,156,009	\$ 2,121,321	\$ 6,337,669	\$ 2,096,044	\$ 1,986,669	\$ 1,966,809	\$ 6,049,522	\$ 18,046,937
Overtime	\$ 1,014,959	\$ 1,034,523	\$ 1,036,826	\$ 3,086,308	\$ 995,368	\$ 1,037,981	\$ 974,418	\$ 3,007,766	\$ 1,096,722	\$ 1,149,362	\$ 1,254,574	\$ 3,500,658	\$ 9,594,732
<b>UTMB Total</b>	<b>\$ 18,606,498</b>	<b>\$ 19,135,340</b>	<b>\$ 19,010,587</b>	<b>\$ 56,752,426</b>	<b>\$ 19,530,142</b>	<b>\$ 19,357,084</b>	<b>\$ 18,528,199</b>	<b>\$ 57,415,425</b>	<b>\$ 19,500,152</b>	<b>\$ 18,870,598</b>	<b>\$ 19,562,144</b>	<b>\$ 57,932,894</b>	<b>\$172,100,745</b>
<b>TTUHSC</b>													
Salaries	\$ 3,365,858	\$ 3,511,520	\$ 3,456,504	\$ 10,333,881	\$ 3,566,330	\$ 3,510,588	\$ 3,283,435	\$ 10,360,353	\$ 3,459,218	\$ 3,346,037	\$ 3,283,168	\$ 10,088,423	\$ 30,782,657
Agency Nursing	\$ 52,910	\$ 44,673	\$ 46,197	\$ 143,780	\$ 98,722	\$ 68,816	\$ 94,565	\$ 262,102	\$ 30,739	\$ 83,631	\$ 97,620	\$ 211,990	\$ 617,872
Overtime	\$ 39,400	\$ 40,645	\$ 52,024	\$ 132,070	\$ 39,313	\$ 36,183	\$ 52,443	\$ 127,939	\$ 49,018	\$ 46,114	\$ 54,251	\$ 149,382	\$ 409,391
<b>TTUHSC Total</b>	<b>\$ 3,458,168</b>	<b>\$ 3,596,837</b>	<b>\$ 3,554,726</b>	<b>\$ 10,609,731</b>	<b>\$ 3,704,364</b>	<b>\$ 3,615,587</b>	<b>\$ 3,430,443</b>	<b>\$ 10,750,394</b>	<b>\$ 3,538,975</b>	<b>\$ 3,475,781</b>	<b>\$ 3,435,039</b>	<b>\$ 10,449,795</b>	<b>\$ 31,809,920</b>
<b>Total C.1.8. Salaries/Agency Nursing/Overtime</b>	<b>\$ 22,064,667</b>	<b>\$ 22,732,178</b>	<b>\$ 22,565,313</b>	<b>\$ 67,362,157</b>	<b>\$ 23,234,507</b>	<b>\$ 22,972,671</b>	<b>\$ 21,958,642</b>	<b>\$ 68,165,819</b>	<b>\$ 23,039,128</b>	<b>\$ 22,346,379</b>	<b>\$ 22,997,183</b>	<b>\$ 68,382,689</b>	<b>\$203,910,665</b>
<b>FTEs</b>													
UTMB	2,991.3	3,009.2	2,997.3	2,999.2	2,995.8	2,990.3	2,988.9	2,991.7	3,029.5	3,014.1	3,000.1	3,014.6	2,995.5
TTUHSC	824.8	825.8	827.8	826.1	830.8	818.0	826.0	824.9	812.9	806.6	805.6	808.3	825.5
<b>Total FTEs</b>	<b>3,816.0</b>	<b>3,834.9</b>	<b>3,825.1</b>	<b>3,825.3</b>	<b>3,826.5</b>	<b>3,808.3</b>	<b>3,814.9</b>	<b>3,816.6</b>	<b>3,842.4</b>	<b>3,820.7</b>	<b>3,805.7</b>	<b>3,822.9</b>	<b>3,821.0</b>
<b>Key Occupational Categories, Percent Filled</b>													
<b>UTMB</b>													
Nursing	90.5%	91.0%	90.6%	90.7%	90.6%	90.4%	90.4%	90.5%	91.6%	91.1%	90.7%	91.2%	90.6%
Mental Health	88.1%	88.5%	88.0%	88.2%	88.0%	87.8%	87.9%	87.9%	89.6%	88.5%	88.4%	88.8%	88.1%
Providers (Physician, Med. Director, Professor, Mid Level Practitioner)	88.7%	90.4%	89.8%	89.6%	90.4%	91.2%	90.9%	90.8%	89.8%	90.4%	89.2%	89.8%	90.2%
Dental	93.9%	94.4%	95.0%	94.4%	93.9%	93.5%	92.9%	93.4%	95.1%	96.2%	95.7%	95.7%	93.9%
Pharmacy	94.3%	94.8%	93.9%	94.3%	93.3%	93.7%	93.8%	93.8%	94.8%	95.7%	96.4%	95.6%	94.0%
Other Positions	98.7%	98.7%	98.7%	98.7%	98.0%	96.6%	98.0%	97.6%	99.3%	98.6%	98.6%	98.8%	98.1%
<b>TTUHSC</b>	<b>84.6%</b>	<b>84.7%</b>	<b>84.9%</b>	<b>84.7%</b>	<b>85.2%</b>	<b>83.2%</b>	<b>84.0%</b>	<b>84.1%</b>	<b>82.7%</b>	<b>82.0%</b>	<b>81.9%</b>	<b>82.2%</b>	<b>84.4%</b>
Nursing	82.7%	81.5%	81.8%	82.0%	82.4%	79.7%	81.6%	81.2%	80.1%	79.9%	79.8%	79.9%	81.6%
Mental Health	81.9%	86.9%	88.7%	85.8%	86.7%	88.7%	87.3%	87.6%	84.5%	80.1%	79.6%	81.4%	86.7%
Providers (Physician, Med. Director, Professor, Mid Level Practitioner)	87.2%	88.0%	86.0%	87.1%	86.4%	87.1%	89.0%	87.5%	87.1%	82.3%	84.2%	84.5%	87.3%
Dental	86.2%	89.7%	89.1%	88.3%	89.1%	85.9%	86.8%	87.3%	88.2%	92.1%	86.8%	89.0%	87.8%
Pharmacy	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Other Positions	89.2%	89.2%	88.7%	89.0%	89.7%	85.3%	86.5%	87.2%	86.0%	85.4%	86.6%	86.0%	88.1%

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Texas Tech University Health Sciences Center						
STRATEGY	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Total TTUHSC	Annual Projection 6/23/20
<b>REVENUE:</b>						
TDCJ Appropriation	\$ 29,523,013	\$ 29,523,017	\$ 29,847,444	\$ -	\$ 88,893,474	\$ 118,740,912
State Reimbursement Benefits	\$ 3,167,828	\$ 3,486,370	\$ 3,326,292	\$ -	\$ 9,980,491	\$ 13,307,323
Other Misc Revenue	\$ 221	\$ 838	\$ 379	\$ -	\$ 1,437	\$ 1,916
<b>TOTAL REVENUES</b>	<b>\$ 32,691,062</b>	<b>\$ 33,010,225</b>	<b>\$ 33,174,115</b>	<b>\$ -</b>	<b>\$ 98,875,402</b>	<b>\$ 132,050,151</b>

C.1.8. UNIT & PSYCHIATRIC CARE						
<b>EXPENDITURES:</b>						
<b>Unit Care Expenditures</b>						
Salaries	\$ 7,129,445	\$ 7,096,458	\$ 7,053,097	\$ -	\$ 21,279,000	\$ 28,622,000
Benefits	\$ 2,176,141	\$ 2,310,301	\$ 2,291,144	\$ -	\$ 6,777,586	\$ 9,036,782
Other Operating Expenses	\$ 944,284	\$ 519,104	\$ 681,668	\$ -	\$ 2,145,056	\$ 3,378,075
Professional Services	\$ 249,941	\$ 669,593	\$ 1,256,139	\$ -	\$ 2,175,673	\$ 2,900,898
Contracted Units/Services	\$ 3,657,446	\$ 3,011,480	\$ 2,482,783	\$ -	\$ 9,151,709	\$ 12,202,279
Travel	\$ 75,626	\$ 83,202	\$ 34,564	\$ -	\$ 193,393	\$ 257,857
Capitalized Equipment	\$ 23,214	\$ 96,349	\$ 86,281	\$ -	\$ 205,844	\$ 774,459
<b>Subtotal, Unit Care Expenditures</b>	<b>\$ 14,256,099</b>	<b>\$ 13,786,487</b>	<b>\$ 13,885,676</b>	<b>\$ -</b>	<b>\$ 41,928,262</b>	<b>\$ 57,172,349</b>
<b>Psychiatric Care Expenditures</b>						
Salaries	\$ 3,336,506	\$ 3,391,834	\$ 3,184,709	\$ -	\$ 9,913,048	\$ 13,367,397
Benefits	\$ 898,779	\$ 952,391	\$ 889,232	\$ -	\$ 2,740,402	\$ 3,653,869
Other Operating Expenses	\$ 57,358	\$ 62,197	\$ 53,625	\$ -	\$ 173,179	\$ 230,906
Professional Services	\$ 304,703	\$ 460,089	\$ 455,783	\$ -	\$ 1,220,575	\$ 1,627,434
Travel	\$ 24,667	\$ 27,396	\$ 12,536	\$ -	\$ 64,599	\$ 86,132
<b>Subtotal, Psychiatric Care Expenditures</b>	<b>\$ 4,622,012</b>	<b>\$ 4,893,907</b>	<b>\$ 4,595,884</b>	<b>\$ -</b>	<b>\$ 14,111,803</b>	<b>\$ 18,965,738</b>
<b>Total Expenditures, Unit &amp; Psychiatric Care</b>	<b>\$ 18,878,111</b>	<b>\$ 18,680,394</b>	<b>\$ 18,481,560</b>	<b>\$ -</b>	<b>\$ 56,040,065</b>	<b>\$ 76,138,086</b>

C.1.9. HOSPITAL & CLINICAL CARE						
<b>EXPENDITURES:</b>						
University Professional Services	\$ 436,739	\$ 436,739	\$ 436,739	\$ -	\$ 1,310,217	\$ 1,747,000
Freeworld Provider Services	\$ 3,289,635	\$ 3,102,428	\$ 6,142,888	\$ -	\$ 12,534,951	\$ 19,821,515
TTUHSC Western Regional Medical Facility & UTMB Hospital Galveston Hospital Services	\$ 3,679,971	\$ 3,542,693	\$ 3,683,786	\$ -	\$ 10,906,450	\$ 15,473,070
Estimated IBNR	\$ 2,540,744	\$ 2,727,951	\$ 354,797	\$ -	\$ 5,623,492	\$ 4,700,000
<b>Total Expenditures, Hospital &amp; Clinical Care</b>	<b>\$ 9,947,089</b>	<b>\$ 9,809,811</b>	<b>\$ 10,618,210</b>	<b>\$ -</b>	<b>\$ 30,375,110</b>	<b>\$ 41,741,585</b>

C.1.10. MANAGED HEALTH CARE PHARMACY						
<b>EXPENDITURES:</b>						
Salaries	\$ 560,637	\$ 570,670	\$ 542,550	\$ -	\$ 1,673,857	\$ 2,231,809
Benefits	\$ 25,093	\$ 26,201	\$ 24,056	\$ -	\$ 75,350	\$ 100,467
Other Operating Expenses	\$ 76,426	\$ 48,033	\$ 82,340	\$ -	\$ 206,799	\$ 275,732
Pharmaceutical Purchases	\$ 2,222,224	\$ 2,074,906	\$ 1,982,641	\$ -	\$ 6,279,771	\$ 8,473,029
Travel	\$ 3,316	\$ 2,703	\$ 1,920	\$ -	\$ 7,939	\$ 10,585
Capitalized Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Expenditures, Managed Health Care Pharmacy</b>	<b>\$ 2,887,696</b>	<b>\$ 2,722,513</b>	<b>\$ 2,633,507</b>	<b>\$ -</b>	<b>\$ 8,243,716</b>	<b>\$ 11,091,622</b>

<b>Indirect Expenditures (Shared Services)</b>	<b>\$ 811,883</b>	<b>\$ 811,883</b>	<b>\$ 820,805</b>	<b>\$ -</b>	<b>\$ 2,444,571</b>	<b>\$ 3,265,375</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 32,524,779</b>	<b>\$ 32,024,601</b>	<b>\$ 32,554,082</b>	<b>\$ -</b>	<b>\$ 97,103,462</b>	<b>\$ 132,236,668</b>
<b>DIFFERENCE</b>	<b>\$ 166,283</b>	<b>\$ 985,624</b>	<b>\$ 620,033</b>	<b>\$ -</b>	<b>\$ 1,771,940</b>	<b>\$ (186,517)</b>

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<b>University of Texas Medical Branch</b>						
<b>STRATEGY</b>	<b>1st Qtr</b>	<b>2nd Qtr</b>	<b>3rd Qtr</b>	<b>4th Qtr</b>	<b>Total UTMB</b>	<b>Annual Projection 6/19/20</b>
<b>REVENUE:</b>						
TDCJ Appropriation	\$ 129,971,989	\$ 129,971,989	\$ 131,400,254	\$ -	\$ 391,344,232	\$ 522,959,486
State Reimbursement Benefits	\$ 15,403,426	\$ 15,237,123	\$ 15,857,389	\$ -	\$ 46,497,938	\$ 62,334,600
Other Misc Revenue	\$ 23,654	\$ 100,814	\$ 13,760	\$ -	\$ 138,228	\$ 184,641
<b>TOTAL REVENUES</b>	<b>\$ 145,399,069</b>	<b>\$ 145,309,926</b>	<b>\$ 147,271,403</b>	<b>\$ -</b>	<b>\$ 437,980,398</b>	<b>\$ 585,478,727</b>

<b>C.1.8. UNIT &amp; PSYCHIATRIC CARE</b>						
<b>EXPENDITURES:</b>						
<b>Unit Care Expenditures</b>						
Salaries	\$ 49,006,115	\$ 48,105,970	\$ 48,090,633	\$ -	\$ 145,202,718	\$ 194,822,628
Benefits	\$ 14,405,203	\$ 14,844,595	\$ 14,462,663	\$ -	\$ 43,712,461	\$ 58,642,564
Other Operating Expenses	\$ 6,290,196	\$ 6,230,488	\$ 6,341,331	\$ -	\$ 18,862,015	\$ 25,485,027
Professional Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Units/Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel	\$ 345,494	\$ 289,111	\$ 218,964	\$ -	\$ 853,568	\$ 1,140,167
Capitalized Equipment	\$ 469,532	\$ 274,270	\$ 302,957	\$ -	\$ 1,046,759	\$ 2,000,000
<b>Subtotal, Unit Care Expenditures</b>	<b>\$ 70,516,540</b>	<b>\$ 69,744,433</b>	<b>\$ 69,416,547</b>	<b>\$ -</b>	<b>\$ 209,677,520</b>	<b>\$ 282,090,387</b>
<b>Psychiatric Care Expenditures</b>						
Salaries	\$ 7,746,311	\$ 9,309,456	\$ 9,842,261	\$ -	\$ 26,898,027	\$ 35,929,481
Benefits	\$ 1,985,836	\$ 2,083,786	\$ 2,498,884	\$ -	\$ 6,568,506	\$ 8,773,990
Other Operating Expenses	\$ 59,432	\$ 81,735	\$ 101,384	\$ -	\$ 242,551	\$ 323,991
Professional Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel	\$ 33,524	\$ 41,717	\$ 10,492	\$ -	\$ 85,734	\$ 114,520
<b>Subtotal, Psychiatric Care Expenditures</b>	<b>\$ 9,825,103</b>	<b>\$ 11,516,693</b>	<b>\$ 12,453,021</b>	<b>\$ -</b>	<b>\$ 33,794,818</b>	<b>\$ 45,141,983</b>
<b>Total Expenditures, Unit &amp; Psychiatric Care</b>	<b>\$ 80,341,643</b>	<b>\$ 81,261,126</b>	<b>\$ 81,869,569</b>	<b>\$ -</b>	<b>\$ 243,472,338</b>	<b>\$ 327,232,369</b>

<b>C.1.9. HOSPITAL &amp; CLINICAL CARE</b>						
<b>EXPENDITURES:</b>						
University Professional Services	\$ 5,818,472	\$ 5,844,368	\$ 3,987,987	\$ -	\$ 15,650,826	\$ 21,112,639
Freeworld Provider Services	\$ 10,580,529	\$ 13,052,886	\$ 19,963,233	\$ -	\$ 43,596,648	\$ 80,377,183
TTUHSC Western Regional Medical Facility & UTMB Hospital Galveston Hospital Services	\$ 34,463,958	\$ 34,685,950	\$ 33,024,019	\$ -	\$ 102,173,928	\$ 137,830,507
Estimated IBNR	\$ 10,473,242	\$ 5,598,200	\$ 248,161	\$ -	\$ 16,319,603	\$ -
<b>Total Expenditures, Hospital &amp; Clinical Care</b>	<b>\$ 61,336,201</b>	<b>\$ 59,181,404</b>	<b>\$ 57,223,401</b>	<b>\$ -</b>	<b>\$ 177,741,005</b>	<b>\$ 239,320,329</b>

<b>C.1.10. MANAGED HEALTH CARE PHARMACY</b>						
<b>EXPENDITURES:</b>						
Salaries	\$ 2,242,664	\$ 2,193,235	\$ 2,218,776	\$ -	\$ 6,654,676	\$ 8,889,092
Benefits	\$ 714,919	\$ 712,064	\$ 723,456	\$ -	\$ 2,150,439	\$ 2,872,484
Other Operating Expenses	\$ 360,412	\$ 428,043	\$ 460,617	\$ -	\$ 1,249,072	\$ 1,643,556
Pharmaceutical Purchases	\$ 13,425,953	\$ 12,667,360	\$ 12,342,084	\$ -	\$ 38,435,398	\$ 51,365,626
Travel	\$ 2,798	\$ 11,792	\$ 2,888	\$ -	\$ 17,478	\$ 23,346
Capitalized Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Expenditures, Managed Health Care Pharmacy</b>	<b>\$ 16,746,746</b>	<b>\$ 16,012,494</b>	<b>\$ 15,747,822</b>	<b>\$ -</b>	<b>\$ 48,507,062</b>	<b>\$ 64,794,105</b>

<b>Indirect Expenditures (Shared Services)</b>	<b>\$ 3,932,432</b>	<b>\$ 3,880,720</b>	<b>\$ 3,821,665</b>	<b>\$ -</b>	<b>\$ 11,634,817</b>	<b>\$ 15,642,758</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 162,357,021</b>	<b>\$ 160,335,744</b>	<b>\$ 158,662,457</b>	<b>\$ -</b>	<b>\$ 481,355,222</b>	<b>\$ 646,989,561</b>
<b>DIFFERENCE</b>	<b>\$ (16,957,952)</b>	<b>\$ (15,025,817)</b>	<b>\$ (11,391,054)</b>	<b>\$ -</b>	<b>\$ (43,374,824)</b>	<b>\$ (61,510,834)</b>

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Combined Total						
STRATEGY	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Combined Total	Annual Projection
<b>REVENUE:</b>						
TDCJ Appropriation	\$ 159,495,002	\$ 159,495,006	\$ 161,247,698	\$ -	\$ 480,237,706	\$ 641,700,398
State Reimbursement Benefits	\$ 18,571,254	\$ 18,723,494	\$ 19,183,681	\$ -	\$ 56,478,429	\$ 75,641,923
Other Misc Revenue	\$ 23,875	\$ 101,652	\$ 14,139	\$ -	\$ 139,665	\$ 186,557
<b>TOTAL REVENUES</b>	<b>\$ 178,090,131</b>	<b>\$ 178,320,151</b>	<b>\$ 180,445,518</b>	<b>\$ -</b>	<b>\$ 536,855,800</b>	<b>\$ 717,528,878</b>

C.1.8. UNIT & PSYCHIATRIC CARE						
<b>EXPENDITURES:</b>						
<b>Unit Care Expenditures</b>						
Salaries	\$ 56,135,561	\$ 55,202,428	\$ 55,143,730	\$ -	\$ 166,481,718	\$ 223,444,628
Benefits	\$ 16,581,344	\$ 17,154,896	\$ 16,753,807	\$ -	\$ 50,490,047	\$ 67,679,346
Other Operating Expenses	\$ 7,234,480	\$ 6,749,592	\$ 7,022,999	\$ -	\$ 21,007,071	\$ 28,863,101
Professional Services	\$ 249,941	\$ 669,593	\$ 1,256,139	\$ -	\$ 2,175,673	\$ 2,900,898
Contracted Units/Services	\$ 3,657,446	\$ 3,011,480	\$ 2,482,783	\$ -	\$ 9,151,709	\$ 12,202,279
Travel	\$ 421,120	\$ 372,312	\$ 253,528	\$ -	\$ 1,046,961	\$ 1,398,024
Capitalized Equipment	\$ 492,746	\$ 370,619	\$ 389,239	\$ -	\$ 1,252,604	\$ 2,774,459
<b>Subtotal, Unit Care Expenditures</b>	<b>\$ 84,772,638</b>	<b>\$ 83,530,920</b>	<b>\$ 83,302,223</b>	<b>\$ -</b>	<b>\$ 251,605,782</b>	<b>\$ 339,262,735</b>
<b>Psychiatric Care Expenditures</b>						
Salaries	\$ 11,082,816	\$ 12,701,290	\$ 13,026,969	\$ -	\$ 36,811,075	\$ 49,296,879
Benefits	\$ 2,884,615	\$ 3,036,177	\$ 3,388,116	\$ -	\$ 9,308,908	\$ 12,427,858
Other Operating Expenses	\$ 116,790	\$ 143,932	\$ 155,008	\$ -	\$ 415,730	\$ 554,897
Professional Services	\$ 304,703	\$ 460,089	\$ 455,783	\$ -	\$ 1,220,575	\$ 1,627,434
Travel	\$ 58,191	\$ 69,113	\$ 23,028	\$ -	\$ 150,333	\$ 200,652
<b>Subtotal, Psychiatric Care Expenditures</b>	<b>\$ 14,447,115</b>	<b>\$ 16,410,600</b>	<b>\$ 17,048,905</b>	<b>\$ -</b>	<b>\$ 47,906,621</b>	<b>\$ 64,107,720</b>
<b>Total Expenditures, Unit &amp; Psychiatric Care</b>	<b>\$ 99,219,754</b>	<b>\$ 99,941,521</b>	<b>\$ 100,351,128</b>	<b>\$ -</b>	<b>\$ 299,512,403</b>	<b>\$ 403,370,455</b>

C.1.9. HOSPITAL & CLINICAL CARE						
<b>EXPENDITURES:</b>						
University Professional Services	\$ 6,255,211	\$ 6,281,107	\$ 4,424,726	\$ -	\$ 16,961,043	\$ 22,859,639
Freeworld Provider Services	\$ 13,870,164	\$ 16,155,314	\$ 26,106,122	\$ -	\$ 56,131,600	\$ 100,198,698
TTUHSC Western Regional Medical Facility & UTMB Hospital Galveston Hospital Services	\$ 38,143,930	\$ 38,228,643	\$ 36,707,805	\$ -	\$ 113,080,378	\$ 153,303,577
Estimated IBNR	\$ 13,013,986	\$ 8,326,151	\$ 602,958	\$ -	\$ 21,943,095	\$ 4,700,000
<b>Total Expenditures, Hospital &amp; Clinical Care</b>	<b>\$ 71,283,290</b>	<b>\$ 68,991,215</b>	<b>\$ 67,841,611</b>	<b>\$ -</b>	<b>\$ 208,116,116</b>	<b>\$ 281,061,914</b>

C.1.10. MANAGED HEALTH CARE PHARMACY						
<b>EXPENDITURES:</b>						
Salaries	\$ 2,803,301	\$ 2,763,905	\$ 2,761,327	\$ -	\$ 8,328,533	\$ 11,120,902
Benefits	\$ 740,012	\$ 738,265	\$ 747,512	\$ -	\$ 2,225,789	\$ 2,972,951
Other Operating Expenses	\$ 436,838	\$ 476,076	\$ 542,957	\$ -	\$ 1,455,871	\$ 1,919,288
Pharmaceutical Purchases	\$ 15,648,178	\$ 14,742,266	\$ 14,324,725	\$ -	\$ 44,715,169	\$ 59,838,655
Travel	\$ 6,113	\$ 14,495	\$ 4,808	\$ -	\$ 25,417	\$ 33,931
Capitalized Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Expenditures, Managed Health Care Pharmacy</b>	<b>\$ 19,634,442</b>	<b>\$ 18,735,006</b>	<b>\$ 18,381,329</b>	<b>\$ -</b>	<b>\$ 56,750,778</b>	<b>\$ 75,885,727</b>

<b>Indirect Expenditures (Shared Services)</b>	<b>\$ 4,744,314</b>	<b>\$ 4,692,603</b>	<b>\$ 4,642,470</b>	<b>\$ -</b>	<b>\$ 14,079,387</b>	<b>\$ 18,908,133</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 194,881,800</b>	<b>\$ 192,360,345</b>	<b>\$ 191,216,539</b>	<b>\$ -</b>	<b>\$ 578,458,684</b>	<b>\$ 779,226,229</b>
<b>DIFFERENCE</b>	<b>\$ (16,791,670)</b>	<b>\$ (14,040,193)</b>	<b>\$ (10,771,021)</b>	<b>\$ -</b>	<b>\$ (41,602,884)</b>	<b>\$ (61,697,351)</b>
<b>FY 2019 Ending Balance / Cost Report Reconciliation</b>						<b>\$ (16,111,891)</b>
<b>NET DIFFERENCE</b>	<b>\$ (16,791,670)</b>	<b>\$ (14,040,193)</b>	<b>\$ (10,771,021)</b>	<b>\$ -</b>	<b>\$ (41,602,884)</b>	<b>\$ (77,809,242)</b>